

18 June 2013



(By email only)

NERC Stakeholders

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**Professor Duncan Wingham**  
Chief Executive

Dear Colleague

I am writing to invite your feedback on NERC's emerging new strategy. In developing this strategy NERC has engaged with a wide range of stakeholders via community events, focus groups and individual meetings with representative organisations such as yours. Now I am pleased to share a mature draft with you before it is published in autumn 2013.

Our new strategy is consciously short, aspirational and outward-facing. Our delivery plans will identify specific actions and investments needed to deliver it. The strategy seeks to articulate:

- How the environment is now human-dominated and important to us all – it is everyone's business.
- How NERC environmental research, training and innovation investments will help us live, work and responsibly manage our environment – creating economic growth and social wellbeing for the UK and beyond.
- How we will reach out and work with our partners in business, government, civil society and the research community to achieve shared ambitions – in particular how we will help our partners find, co-design and use the environmental science they need.

We would be pleased to hear your views on:

1. The scope and clarity of our strategic vision and direction – does it coherently address business, government and society's needs for publicly funded environmental science?
2. The scope and balance of our high-level funding streams – ie innovation, discovery science, postgraduate training, directed research, national capability and international activities.
3. The scope and balance of our high-level partnership and outreach ambitions – with business, government, civil society and others, in the UK and internationally.
4. The appetite of your organisation to work with us to achieve shared strategic ambitions.



To help us hear your views clearly, **please send us a single consolidated response from your organisation, focussing on the strategy document and the questions outlined above. Please send up to 2 sides of A4, addressed to Michal Filtness [milt@nerc.ac.uk](mailto:milt@nerc.ac.uk), to reach us by 24th July 2013.**

If you have any comments about the more detailed delivery of our strategy – i.e. about specific NERC policies or investments – we always welcome such dialogue too. We encourage you to contribute any such views separately, using our regular stakeholder engagement channels.

Yours sincerely

A handwritten signature in black ink, appearing to read 'D Wingham', with a horizontal line extending from the end of the signature.

**Duncan Wingham**  
Chief Executive